



ROCKY MOUNTAIN INSTITUTE

Synchronizing business,
community & environment

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Rocky Mountain Institute

- Entrepreneurial non-profit
 - International
 - Research, consulting, & education
- Mission:* Foster the efficient & restorative
use of resources
to create a world that's more
- Secure
 - Prosperous
 - Life-sustaining



Winning the Oil Endgame

(www.rmi.org)



Energy Efficiency

The rapid-deployment

energy resource

- Creates local jobs
- Saves millions of dollars



Example: Sacramento California

- Invested \$59 million to save electricity
- Enabling customers to save nearly as much
- Created 880 jobs
- Increased regional income by \$124 million



Energy Efficiency

- Osage Iowa



- Efficiency programs save \$1 million/year
- Home owners save almost \$200/year
- local businesses save much more
- Unemployment: 1/2 US average

www.sustainable.doe.gov/success/osage_muni.shtml



Green Energy ain't for sissies

"Efficiency Vermont:"

-> Buildings, lighting, equipment & appliances

Cost* —	\$89 million	(2000-2004)
Benefits —	172 million	(Cumulative lifetime economic value)
Net —	\$83 million	

Bonus: 1/2 million tons < greenhouse gas emissions
Increased reliability

* 37% of new-supply cost

www.efficiencyvermont.com



Green Energy ain't for sissies

Midwest study (4 states)
Invest \$104 B in efficiency for 12
years:

- Saves \$183 B on energy bills
- Creates 205,000 net jobs
[= to # jobs from 1,367 small
manufacturing plants]

Source: Laitner, S., J. DeCicco, et al. (1993)



Green Energy ain't for sissies

U.S. Study:
Invest \$35 B to shift to 20% clean
electricity by 2020:

- Reduces

CO ₂	27%
NO _x	17%
SO _x	19%

- Saves \$22 to 32 B on energy bills
- Increases wages \$6.8 B
- Creates 155,000 net jobs each year

Source: Noyak, N. (2005)



Green Energy ain't for sissies

"The employment multiplier effect
for efficiency exceeds any other
type of energy production."

Tony Usibelli, Energy Policy
Director
Office of Trade & Economic
Development
State of Washington

Source: Solar Development Inc



Green Energy ain't for sissies

Solar industries directly employ
nearly 20,000 people and support
over 150,000 jobs in

- glass & steel manufacturing
- electrical & plumbing
contracting
- architecture & system design
- battery & electrical
equipment

Source: Solor Development Inc



Community Energy Opportunity Finder

Interactive web tool

<http://finder.rmi.org>

Quantifies increased jobs &
savings,

& reduced pollution

Puts energy efficiency &
renewables

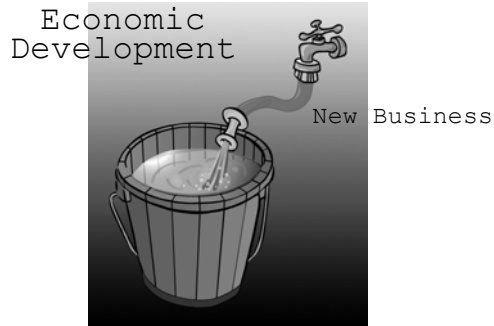
on the E.D. radar

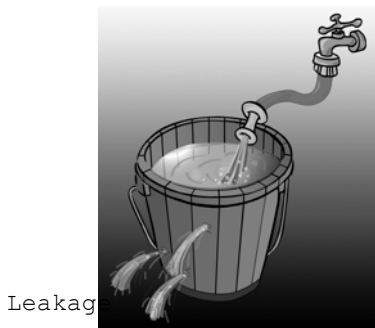
= to consultant's



Local
Economy







“Growth,” development & expansion

The word “Growth” is commonly used to describe two very different concepts:

Expansion and Development



Development Expansion

Expansion makes a community bigger
(e.g. more people, infrastructure, buildings,
subdivisions, malls, *etc.*).

Development makes it better
(e.g. living-wage jobs, increased income,
more savings, and improved quality of life.)



Development Expansion

- Expansion can be beneficial
- Much expansion is not
- Many opportunities exist
to *develop* without
necessarily *expanding*.



— Throughput

Examples:

- Barrels of oil
- Bushels of grain
- Board feet of lumber
- Tons of ore
- Sales-tax revenues
- Real-estate transfers
- Tourist days
- *Gross Domestic Product*



— Throughput ▲

Definition:

- The rate at which a local economy flows.

Including: The sum of the materials that are harvested (or extracted), processed, used, and discarded as waste.



— Throughput ▲

Conventional wisdom:

Prosperity requires continually
increasing throughput
(without considering costs)



Throughput



- Throughput is *Gross*
- The community needs *Net*

But conventional economic development proceeds like a business that bases all decisions on gross sales.



Smart *Development*

Five strategies

1. Restrict expansion
2. Make expansion pay its way
3. Design expansion right
4. Build affordable housing
5. Foster compatible development



Development w/o Expansion

Optimizing multiplier-effect

Examples:

- | | |
|--|---|
| 1. Energy efficiency | 9. Business mentoring |
| 2. Restoration & Renovation | 10. Local currency |
| 3. Building salvage | 11. Micro-credit |
| 4. Vendor matching | 12. Community development corporations |
| 5. Waste matching (industrial symbiosis) | 13. Remanufacturing |
| 6. Local business ownership | 14. Advanced business retention & expansion |
| 7. Import substitution | 15. Flexible business networks |
| 8. Community-supported agriculture | 16. Community cash-flow capture |
| | 17. Water efficiency |
| | 18. Affordable housing |

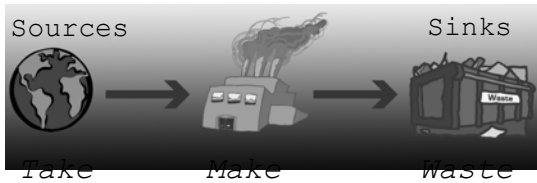


“Grappling with Growth”

(www.rmi.org)



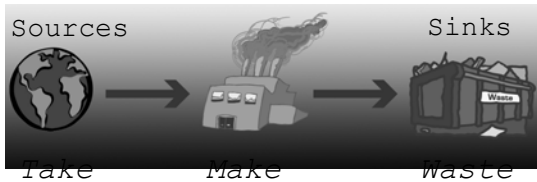
onventional Economics – Linear Perspective



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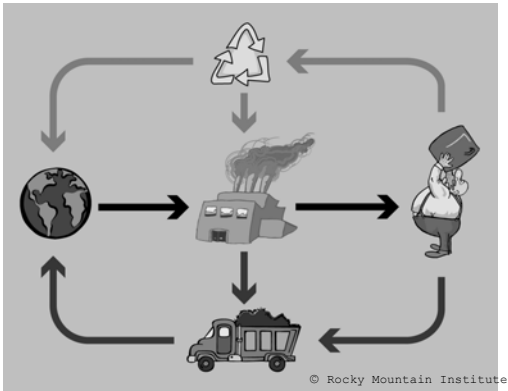


Linear Perspective



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Sprawl Drivers

1. Highway subsidies
2. Gasoline subsidies (~\$3 billion/yr)
3. Sewer subsidies
4. Urban renewal (1950s)
5. GI Bill (post WWII)
6. FHA subsidies & redlining
7. Home-mortgage tax exemption



Sprawl Drivers

- 8. Railroad disinvestment & destruction
- 9. Local subsidies to government-service extensions
- 8. Parking subsidies
- 9. Electric utility policy

**Making a Place for Community*, Williamson, et. al.
*Taxpayers for Common Sense
**New American City*, Sweet, et. al.